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(Securities Code: 7012)

June 25, 2020

Dear Shareholders:

Yasuhiko Hashimoto
Representative Director
Kawasaki Heavy Industries, Ltd.
1-1 Higashikawasaki-cho 3-chome,
Chuo-ku, Kobe

RESOLUTIONS OF THE 197th ORDINARY GENERAL MEETING OF SHAREHOLDERS

We hereby inform you the reports and the resolutions approved at the 197th Ordinary General Meeting of Shareholders of Kawasaki Heavy Industries, Ltd. (the "Company") held in Kobe on June 25, 2020 as follows:

Reported:

1. The Business Report, Consolidated Financial Statements for the Company's 197th Fiscal Year (from April 1, 2019 to March 31, 2020) and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board
2. Non-Consolidated Financial Statements for the Company's 197th Fiscal Year (from April 1, 2019 to March 31, 2020)

The details of the above documents were reported.

Resolutions:

No. 1: Partial Amendments to the Articles of Incorporation

The proposal concerning necessary amendments to the Articles of Incorporation regarding the transition to a company with an Audit and Supervisory Committee and other overall amendments was approved as originally proposed.

No. 2: Election of Eight Directors (except Directors Serving as Audit and Supervisory Committee Members)

This proposal was approved as originally proposed. Directors (except Directors Serving as Audit and Supervisory Committee Members) Yoshinori Kanehana, Sukeyuki Namiki, Yasuhiko Hashimoto, Katsuya Yamamoto, Yoshiaki Tamura and Jenifer Rogers were re-elected and have taken office. And also, Director (except Directors Serving as Audit and Supervisory Committee Members) Hiroshi Nakatani and Hideo Tsujimura were newly-elected and has taken office.

No. 3: Election of Five Directors Serving as Audit and Supervisory Committee Members

This proposal was approved as originally proposed. Directors Serving as Audit and Supervisory Committee Members Katsuyoshi Fukuma, Akio Nekoshima, Satoru Kohdera, Atsuko Ishii and Ryoichi Saito were elected and have taken office.

No. 4: Election of One Director Serving as Substitute Audit and Supervisory Committee Member

This proposal was approved as originally proposed. Director Serving as Substitute Audit and Supervisory Committee Member Susumu Tsukui was elected.

No. 5: Determination of Remuneration Amount for Directors (except Directors Serving as Audit and Supervisory Committee Members)

This proposal was approved as originally proposed. The remuneration amount for directors (except Directors Serving as Audit and Supervisory Committee Members) was set at ¥800 million or less per year.

No. 6: Determination of Remuneration Amount for Directors Serving as Audit and Supervisory Committee Members

This proposal was approved as originally proposed. The remuneration amount for Directors serving as Audit and Supervisory Committee Members was set at ¥120 million or less per year.

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