














[Attachment]

| Theme | Content | Goals and Indicators (KPI) | SDGs |
|---|---|--|--|
| Realization of a Safe and Secure Remotely Connected Society | Realization of the social participation of all people without being restricted by time and place, through providing a remote working environment and proposing new ways of working and living | <p>(a) <u>Industrial robots</u> [Goal] Contribution to dissolve the shortage of labor force in Japan [Indicator(KPI)] Number of active users of remote robot Platforms</p> <p>(b) <u>Robotic assisted surgery system</u> [Goal] Increase in sales of robotic assisted surgery systems [Indicator(KPI)] Sales of robotic assisted surgery systems</p> <p>(c) <u>Automated PCR testing system</u> [Goal] Establishment of PCR Testing Systems [Indicator(KPI)] Number of PCR tests</p> |     |
| Realization of a Society with "Near-Future" Mobility | Development of a new mobility system that contributes to the realization of a "super city" as an advanced city | <p>(a) <u>VTOL drones</u> [Goal] Increase in sales of unmanned VTOL drones [Indicator(KPI)] Sales of unmanned VTOL</p> <p>(b) <u>Delivery robots</u> [Goal] Increase in sales of delivery robots [Indicator(KPI)] Sales of delivery robots</p> |    |
| Realization of a Decarbonized Society by Energy and Environmental Solutions | <p>✓ Large-scale stable supply and large-scale use of clean energy "Hydrogen"</p> <p>✓ Realization of low-carbon society</p> | <p>(a) <u>Transportation amount of hydrogen</u> [Goal] Transportation amount of hydrogen by Kawasaki hydrogen supply chain by 2030: 225,000 tons per year [Indicator(KPI)] Transportation amount of hydrogen by Kawasaki hydrogen supply chain</p> <p>(b) <u>Amount of CO₂ Reduction utilizing hydrogen energy generated by Kawasaki hydrogen supply chain (Theoretical value)</u> [Goal] Amount of CO₂ reduction utilizing hydrogen energy generated by Kawasaki hydrogen supply chain by 2030: 1.6 million tons [Indicator(KPI)] Amount of CO₂ reduction utilizing hydrogen energy generated by Kawasaki hydrogen supply chain</p> <p>(c) <u>Reduction of CO₂ emissions</u> [Goal] Zero CO₂ emissions in business activities of the Kawasaki Group in 2050 (Scope 1 and 2) [Indicator(KPI)] CO₂ emissions in business activities of the Kawasaki Group (Scope 1 and 2)</p> |     |

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| Waste FREE | <ul style="list-style-type: none"> ✓ Reduction of total waste generation ✓ Recycling-oriented society | <p>[Goal] Ratio of waste disposed of in landfills to total waste generated is less than 1%</p> <p>[Indicator(KPI)] Ratio of waste disposed of in landfills to total waste generated</p> |  |
| Harm FREE | Management of harmful chemical substances | <p>[Goal] Reduction of harmful chemical substances</p> <p>[Indicator(KPI)] Total amount of harmful chemical substances generated</p> |  |